Trust Case Studies

Funder vs Initiator

Funder

Town of Westford

Established in 2006

5 trustees

Solicits proposals

Bulk of funding from CPA

Westford as Funder



Westford

Funded developments



Cottages in the Woods 20 single family for sale

\$300,000



Stony Brook II

36 tax rental credit units

\$100,000



Littleton Landing
7 SR rental/5 bdrm group home

\$290,000

Initiator

Town of Norfolk

Founded in 2006

Housing director hired in 2010

7 trustees

Trust Income

- "Friendly" 40B townhouse payments
- Inclusionary Zoning off site development proceeds
- CPA allocations



Primary Program Small Scale Homeownership



Sold for \$155k in 2015



Sold for \$140k in 2014



Lessons Learned

Central Register

 Advertise all RFPs and sales

Repair costs

Add contingency (40b: 10% rehab)

Time frame

 Assume it will take longer than you think

Holding costs

- Winter is expensive
- Lottery together

